



ZCAS University

Course code: SMS3732

Course: Project Organisation

ZO23 SECOND SEMESTER MID-TEST

Date: 23rd October, 2023

Time: 08:30-11:30 Hours

TIME ALLOWED: THREE HOURS (plus 5 minutes to read through the paper)

INSTRUCTIONS:

1. Section A: this question is **compulsory** and must be attempted.
2. Sections B: Answer **Three (3)** questions from this section.
3. This question paper carries a total of **100 marks**.
4. Candidates must **not turn this page** until the invigilator tells them to do so.

SECTION A: All questions in this section are compulsory and must be answered

QUESTION ONE

Project in general refers to a new endeavour with specific objective and varies so widely that it is very difficult to precisely define it. Some of the commonly quoted definitions are as follows. Project is a temporary endeavour undertaken to create a unique product or service or result. Examples of project include developing a watershed, creating irrigation facility, developing new variety of a crop, developing new breed of an animal, Developing geoprocessing centre, Construction of farm building, sting of a concentrated feed plant etc. It may be noted that each of these projects differ in composition, type, scope, size and time.

Required

- a) Outline and explain Ten Project Characteristics (10 marks)
- b) Explain some of the causes of project failure (10 marks)
- c) Discuss the Project Life Cycle. (10 marks)
- d) Evaluate the significance of Using the Total Quality Management Approach in Project Control (10 marks)

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Required

- a) Explain what is meant by the word stereotype (4 marks)
- b) Outline SIX factors that affect the growth of gender studies in Zambia (6 marks)
- c) Comment on the assertion that there is a relationship between tradition and gender discrimination as has been cited in the case study (10 marks)
- d) Discuss the challenges facing gender campaigns in Zambia (10 marks)
- e) List and explain ANY FOUR measurement of gender and inequality (10 marks)

Total 40 marks

SECTION B: Attempt any THREE questions in this section

At least two of the questions in Section B should be problem based

QUESTION TWO

What is the significance of the following in a project?

- 1. Logistics planner S
- 2. Systems Architect S
- 3. Development Manager S
- 4. Executive committee S

(20 Marks)

QUESTION THREE

Describe and explain at least FIVE different types of Organisation

(20 marks)

QUESTION FOUR *→ Any 1 of the two 0*
Explain and evaluate the following models

1. Lightweight model 10
2. Overlay model 10
3. Heavyweight (Secondment) model 10

(20 marks)

QUESTION FIVE

Discuss and explain the main Features of a Functional organisational structures. What are its pros and cons (20 marks)

END OF EXAMINATION